

#### Aker ASA

Fourth-quarter and preliminary annual results 2016

28 February 2017 | Fornebu

## **Highlights | Fourth quarter 2016**



- Net asset value: up 15.3% to NOK 34.3 billion (NOK 29.8 billion)
- Cash and liquid fund inv.: NOK 4.9 billion, on par with third quarter
- Return: Aker share up 17.5% to NOK 323 vs. OSEBX up 9.8%
- Dividend: NOK 16 per share cash dividend proposed (5.0% yield and 3.5% of NAV)

#### Transactions:

- Akastor: Sale of Frontica Business Solution and Fjords Processing.
   Frontica Advantage joins NES Global Talent
- ii. **Aker Solutions:** Acquisition of a 70% stake in C.S.E. Mecânica e Instrumentação
- iii. Solstad Offshore: Completion of merger between Solstad Offshore and REM Offshore

#### Subsequent events:

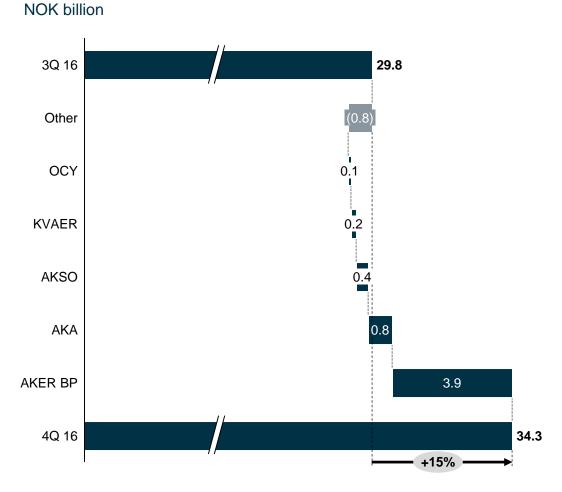
 Solstad Offshore: Aker to participate in restructuring of Farstad Shipping. Proposed merger of Solstad, Farstad and Deep Sea Supply





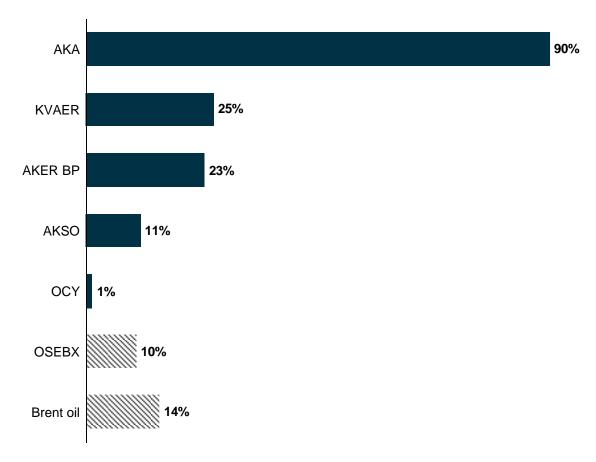
#### NAV rose 15% in 4Q 2016 to NOK 34.3 billion

#### Net asset value change in 4Q 2016



#### Total return portfolio companies in 4Q 2016

Percentage change, adjusted for dividends

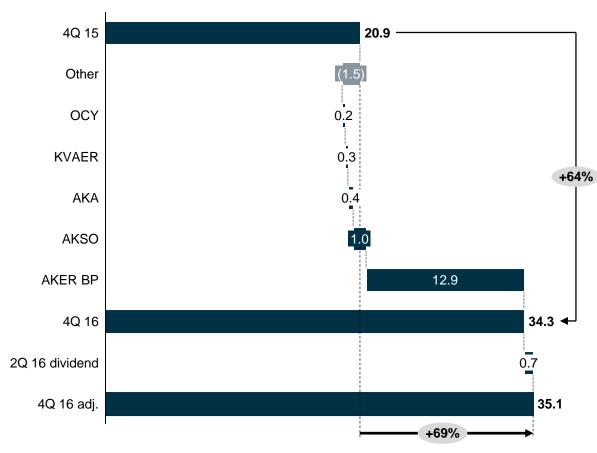




#### NAV increased 64% in 2016 and 69% dividends included

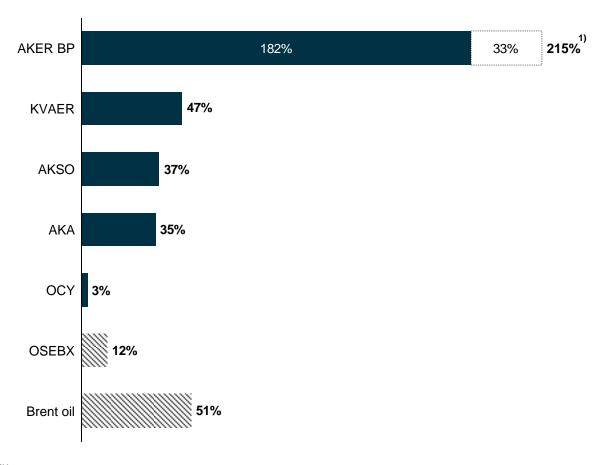
#### Net asset value change in 2016

NOK billion



#### Total return portfolio companies in 2016

Percentage change, adjusted for dividends

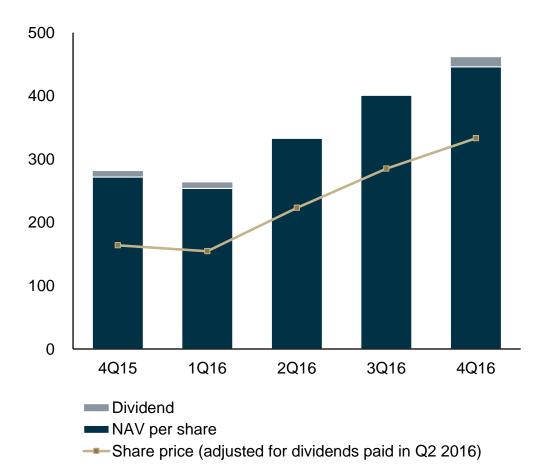


<sup>1)</sup>Total return adjusting for Aker's equity investment in Aker BP in connection with the merger of Det norske and BP Norway

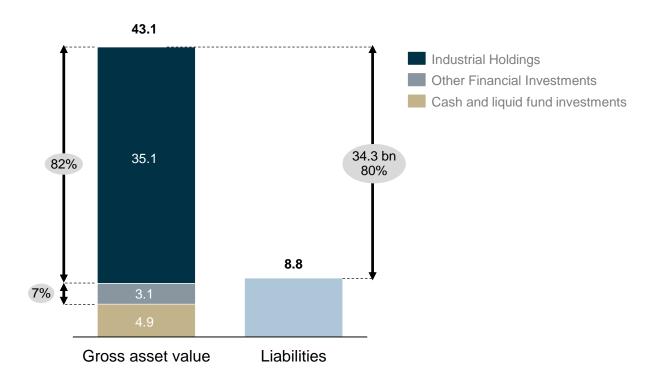


## Share price gained 17.5% in Q4, balance sheet remains robust

## NAV per share vs. share price NOK per share



## Net asset value composition NOK billion





## 65% of gross assets related to oil and gas

#### Portfolio composition

NOK billion, as per 4Q 2016

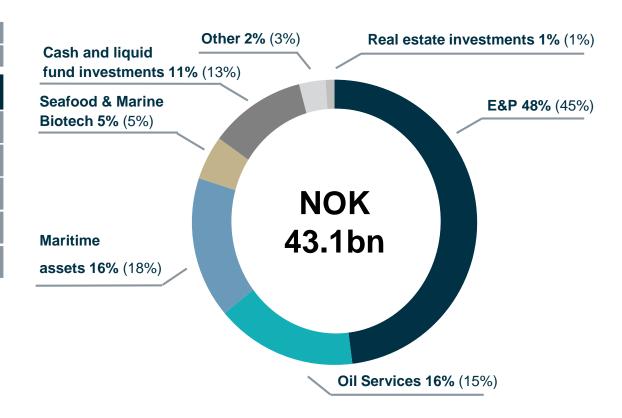


Listed investments
Unlisted investments

	Industrial Holdings				Financial Investments
<b>*</b> AkerBP	Aker BP	40.0%	20.9	4.5	Cash
Aker Solutions	Aker Solutions <sup>1)</sup>	34.8%	3.9	0.4	Liquid fund investments
AKASTOR )	Akastor <sup>1)</sup>	36.7%	1.6	1.1	Listed financial investments
KV/ERNER	Kvaerner <sup>1)</sup>	28.7%	0.9	0.4	Real Estate Investments <sup>2)</sup>
OCEAN YIELD	Ocean Yield	66.2%	6.4	1.6	Other financial investments <sup>2)</sup>
Aker BioMarine	Aker BioMarine <sup>2)</sup>	99.5%	1.4		
	Gross asse	et value	35.1	8.0	
	Net asse	et value	34	.3	

#### Gross asset value distribution

Per 4Q 2016 (3Q 2016)



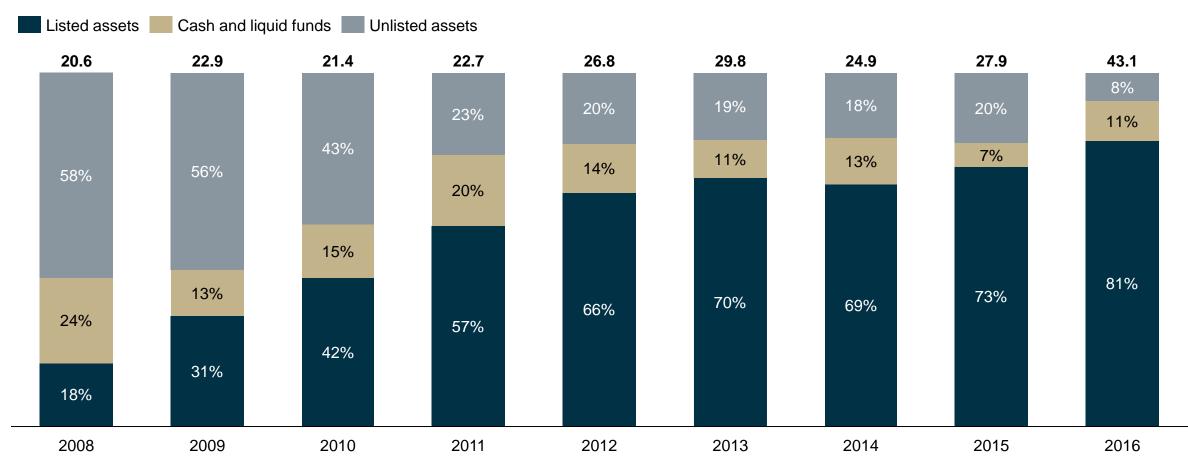
<sup>1)</sup>Owned partly through Aker Kvaerner Holding, in which Aker has a 70% ownership interest. Additionally, Aker has a direct ownership interest in Aker Solutions and Akastor 2)Reflected at book value



## A more transparent portfolio

#### Gross asset value composition

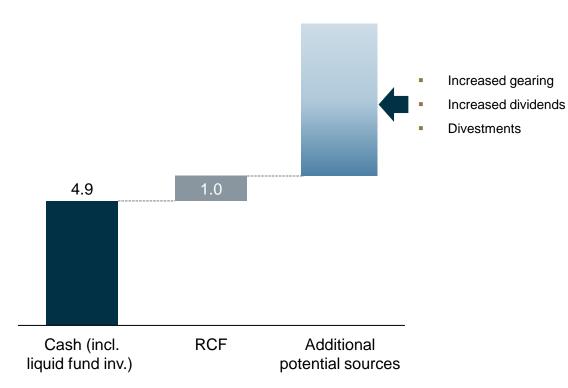
NOK billion and percentage distribution



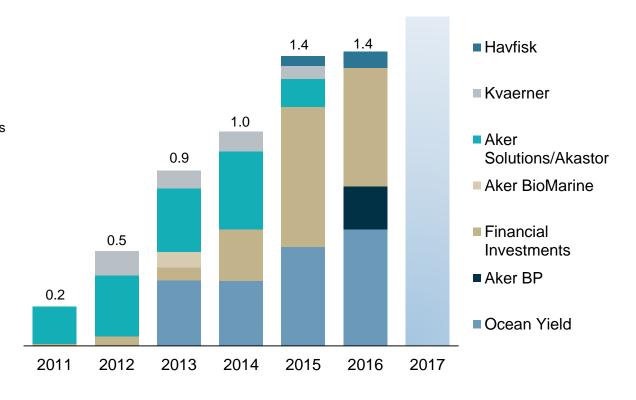


## Solid investment capacity, strengthened upstream cash flow





## Upstream dividend



## NOK 16 per share in cash dividend proposed (3.5% of NAV)

NOK per share (left axis) and % (right axis)



1) As per end of preceding year



## Aker

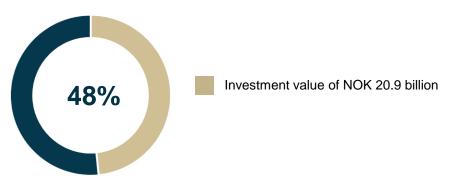
## **Industrial Holdings**

#### **Aker BP**

Exploration & Production company on the Norwegian continental shelf

#### % of gross asset value

(4Q 2016)



#### Aker's ownership agenda

- Growth, organic and through M&A
- Regular dividend payment
- Operational excellence and efficiency improvements through new business models and technologies





#### **Aker's investment**

	mil	

The second secon	
Value as per 30.09.16	17 171
Value change in 4Q	3 911
Received dividends	(209)
Value as per 31.12.16	20 873

#### **Key figures**

USD million	4Q 15	4Q 16	2015	2016
Revenues	255	656	1 222	1 364
EBITDAX	227	529	1 029	1 115

### **Aker Solutions**

Global oil services company providing services, technologies, and product solutions within subsea and field design

#### % of gross asset value

(4Q 2016)



#### Aker's ownership agenda

- Increase competitiveness and reach 30 per cent costefficiency across the business
- Win new contracts
- Partnerships, alliances and M&A



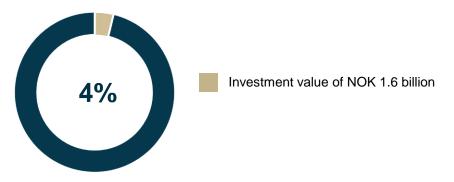
- 0.0				1	
Aker's inves	stment				
Value as per 30.	09.16			3 535	
•					
Value change in	4Q			3//	
				3 <i>77</i> 3 912	
Value as per 31.					
Value as per 31.		4Q 16	2015		
Value as per 31. <b>Key figures</b>	12.16	<b>4Q 16</b> 6 138	<b>2015</b> 31 896	3 912	
	12.16 <b>4Q 15</b>			3 912 <b>2016</b>	

#### **Akastor**

Oilfield services investment company with a flexible mandate for longterm value creation

#### % of gross asset value

(4Q 2016)



#### Aker's ownership agenda

- Operational excellence, cost reductions
- Win new contracts
- M&A



Aker's inves	stment				
Aker's investigation  Value as per 30.				 856	
NOK million	.09.16			856 773	
NOK million  Value as per 30.	.09.16 4Q				<u> </u>
NOK million  Value as per 30.  Value change in	.09.16 4Q .12.16			773	SUI
NOK million  Value as per 30.  Value change in  Value as per 31.	.09.16 4Q .12.16	4Q 16	2015	773	SUI.
Value as per 30. Value change in Value as per 31.  Key figures	.09.16 4Q .12.16	<b>4Q 16</b> 1 370	<b>2015</b> 9 983	773 1 629	SUI.
Value as per 30. Value change in Value as per 31. <b>Key figures</b> NOK million	.09.16 .4Q .12.16 <b>4Q 15</b>			773 1 629 <b>2016</b>	

#### **Kvaerner**

Specialised oil and gas-related EPC company

#### % of gross asset value

(4Q 2016)



#### Aker's ownership agenda

- Enhance competitiveness through operational excellence and cost reductions
- Win new contracts
- Maintain strong balance sheet



					No.
Aker's inve	stment		~		
NOK million					
				748	
NOK million	.09.16			748 187	
NOK million  Value as per 30.	.09.16 4Q				
NOK million  Value as per 30.  Value change in	.09.16 4Q .12.16			187	
Value as per 30. Value change in Value as per 31.	.09.16 4Q .12.16	4Q 16	2015	187	
Value as per 30. Value change in Value as per 31.  Key figures	.09.16 4Q .12.16	<b>4Q 16</b> 1 834	<b>2015</b> 12 084	187 935	
Value as per 30. Value change in Value as per 31. <b>Key figures</b> NOK million	.09.16 .4Q .12.16 .4Q 15			187 935 <b>2016</b>	

#### **Ocean Yield**

A maritime assets company with focus on long-term contracts

#### % of gross asset value

(4Q 2016)



#### Aker's ownership agenda

- Growth by incremental, accretive investments
- Further diversify portfolio, both counterparty and segmentwise
- Optimise capital structure and reduce cost of capital
- Manage and mitigate counterparty risk





2 700

3 100

Backlog (on EBITDA basis)

### **Aker BioMarine**

Integrated biotech company - specialised in krill harvesting and processing

#### % of gross asset value

(4Q 2016)



#### Aker's ownership agenda

- Operational excellence
- Increase sales by entering new products, channels and geographies
- Capacity investments when needed to support growth plans
- Bolt-on acquisitions





#### **Aker's investment**

	mil	

Value as per 30.09.16 (book value)	1 405
Value change in 4Q	-
Value as per 31.12.16 (book value)	1 405

#### **Key figures**

USD million	4Q 15	4Q 16	2015	2016
Revenues	26	32	105	117
EBITDA	1	5	26	36



### Aker

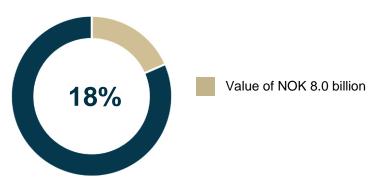
## **Financial Investments**

#### **Overview**



#### % of gross asset value

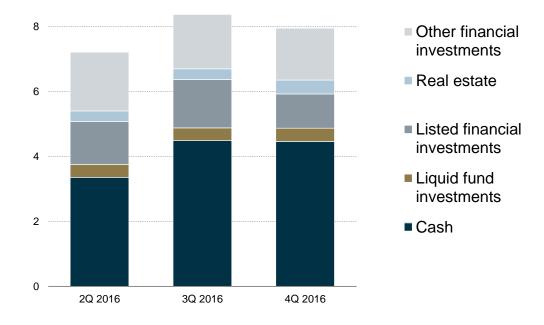
(4Q 2016)



- Cash unchanged at NOK 4.5 billion. NOK 4.9 billion incl. liquid fund investments
- Negative value development of Philly Shipyard and Solstad Offshore of NOK 0.4 billion in total
- Down-payment on USD bank loan equal to dividend received from Aker BP

#### **Financial Investments**

NOK billion

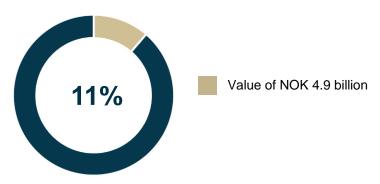


## **Cash and Liquid fund investments**



#### % of gross asset value

(4Q 2016)



#### Key events 4Q

- Cash unchanged at NOK 4.5 billion:
  - + NOK 394 million in dividends received
  - NOK 216 million in debt repayment
  - NOK 124 million in operating expenses and net interest paid
  - NOK 100 million in loan to Fornebuporten
  - + NOK 22 million in net other cash movements
- Liquid fund investments at NOK 410 million.



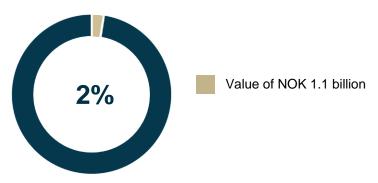


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#### **Listed financial investments**

#### % of gross asset value

(4Q 2016)



- Value of Philly Shipyard decreased by NOK 356 million
- Total value of AMSC exposure decreased by NOK 16 million
- Dividends received of NOK 36 million
- Solstad Offshore equity investment decreased in value by NOK 63 million to NOK 247 million.



#### **Aker's investment**

NOK million	4Q 15	3Q 16	4Q 16
Philly Shipyard	1 368	803	447
AMSC (incl. TRS)	538	311	295
Cxense		65	66
Solstad Offshore		310	247
Total value	1 906	1 490	1 055

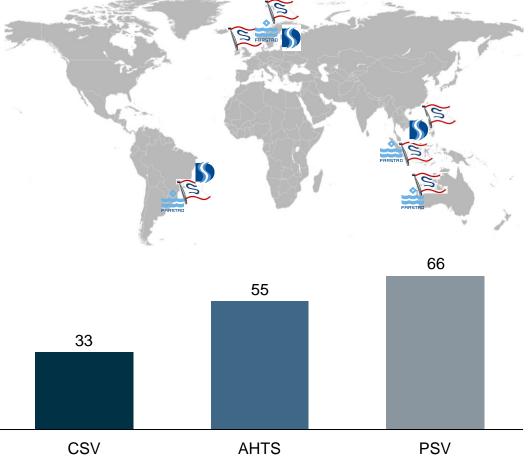


## Proposed merger between Solstad, Farstad & Deep Sea Supply

#### Key highlights

- Hemen and Aker join forces to create a leading global OSV company in the high-end segment
- Three companies with complementary strengths
- Targeting synergies in range of NOK 400-650 million p.a.
- Active participant in further consolidation
- Creation of a highly liquid share for investors

#### Combined company locations and fleet composition

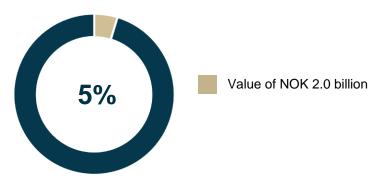




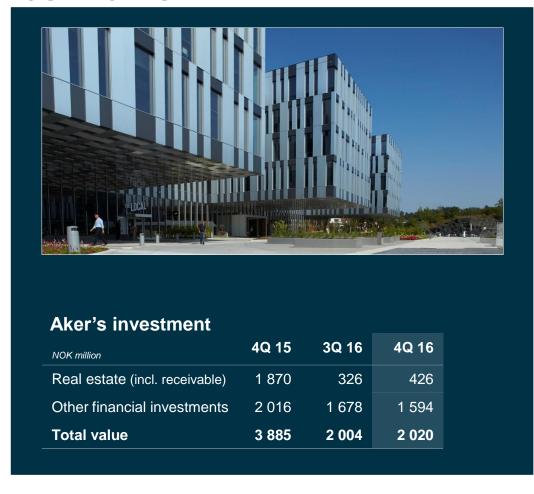
#### Real estate and other financial investments

#### % of gross asset value

(4Q 2016)



- Loan issued to Fornebuporten of NOK 100 million
- Loan repayment from Aker BioMarine of NOK 63 million
- REM Offshore bonds partly converted to Solstad Offshore B-shares





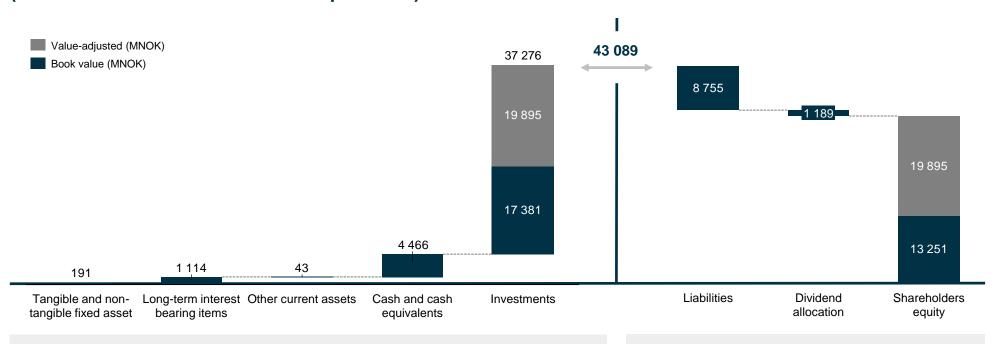
### Aker

## **Financial Statements**

#### **Balance sheet**

(after dividend allocation of NOK 16 per share)





#### **Total Assets**

#### Main changes in fourth-quarter 2016

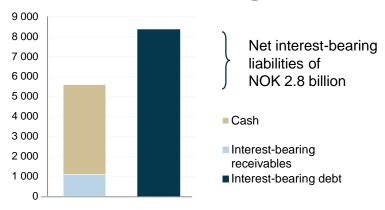
- Cash unchanged at NOK 4.5 billion.
- Book value of investments increased by NOK 0.2 billion, explained by reversed writedowns for the direct investments in Akastor and Aker Solutions.
- Dividend allocation of NOK 16 per share, NOK 1 189 million in total.
- Net increase in fair value of investments of NOK 3.9 billion.

#### **Total equity and liabilities**

	Book value	Value-adjusted
Equity (MNOK)	13 251	33 146
Equity ratio	57.1%	76.9%
Equity per share	NOK 178	NOK 446

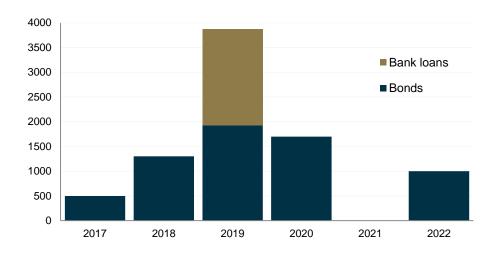
## Interest-bearing items and loan guarantees





Interest-bearing debt (MNOK)	Loan amount	Outstanding	Maturity
Bond AKER 08	500	500	2017
Bond AKER 11	1 300	1 300	2018
Bond AKER 07	500	500	2019
Bond AKER 12*	1 427	1 427	2019
Bond AKER 13	1 000	1 000	2020
Bond AKER 10	700	700	2020
Bond AKER 09	1 000	1 000	2022
Bank loan (RCF)	1 000	0	2020***
Capitalised loan fees etc.	(27)	(27)	
Total Aker ASA	7 400	6 400	
Bank loan Aker Capital**	1 940	1 940	2019****
Capitalised loan fees etc.	(9)	(9)	
Total Aker ASA and holding companies	9 331	8 331	

Loan guarantees	3Q 2016	4Q 2016
Aker BioMarine	305	305
Ocean Harvest Invest	60	59
Other	3	3
Total	368	367



#### Average debt maturity is 2.8 years

Financial Covenants	Limit	Status per 31.12.2016
i Total Debt/Equity <sup>1)</sup>	< 80%	43%
ii Group Loans to NAV or Group Loans	< 50% < NOK 10 bn	1.2% NOK 0.4 bn

Covenant applies to Aker ASA figures (parent only). Reference is made to loan agreements for details.

## **Income statement**



Amounts in NOK million	4Q 2015	3Q 2016	4Q 2016	Year 2015	Year 2016
Sales gains Operating expenses	- (56)	1 627 (18)*	- (72)	(219)	1 906 (198)*
EBITDA	(56)	1 609	(72)	(219)	1 708
Depreciation and impairment	(8)	(3)	(3)	(31)	(32)
Value change	43	(228)	209	153	(8)
Net other financial items	444	315	132	708	950
Profit before tax	423	1 692	266	611	2 617

<sup>\*)</sup> Includes a one-off reduction in pension liabilities of approximately NOK 30 million.





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