



Proud ownership

Q4
2019

Aker ASA
Fourth-quarter and
preliminary annual results 2019

14 February 2020

Highlights

Full year 2019:

- **Net asset value:** Increased NOK 10 billion (23.7% dividend adjusted) to NOK 50.0 billion
- **Return:** Aker share price increased 22.5%, dividend adjusted, to NOK 543.5 vs. OSEBX up 16.5%
- **Liquidity reserve:** NOK 6.6 billion, cash amounted to NOK 3.7 billion
- **Dividend paid:** NOK 22.5 per share cash dividend distributed (equals a total of NOK 1.7 billion)

Fourth quarter 2019:

- **Net asset value:** Increased NOK 6.9 billion (16%) to NOK 50.0 billion
- **Return:** Aker share up 12% to NOK 543.5

Subsequent events:

- **Dividend for 2019:** Aker's Board of Directors proposes a payment of NOK 23.5 per share
- **Aker BP:** Successfully raised USD 1.5 billion in senior notes with favorable pricing

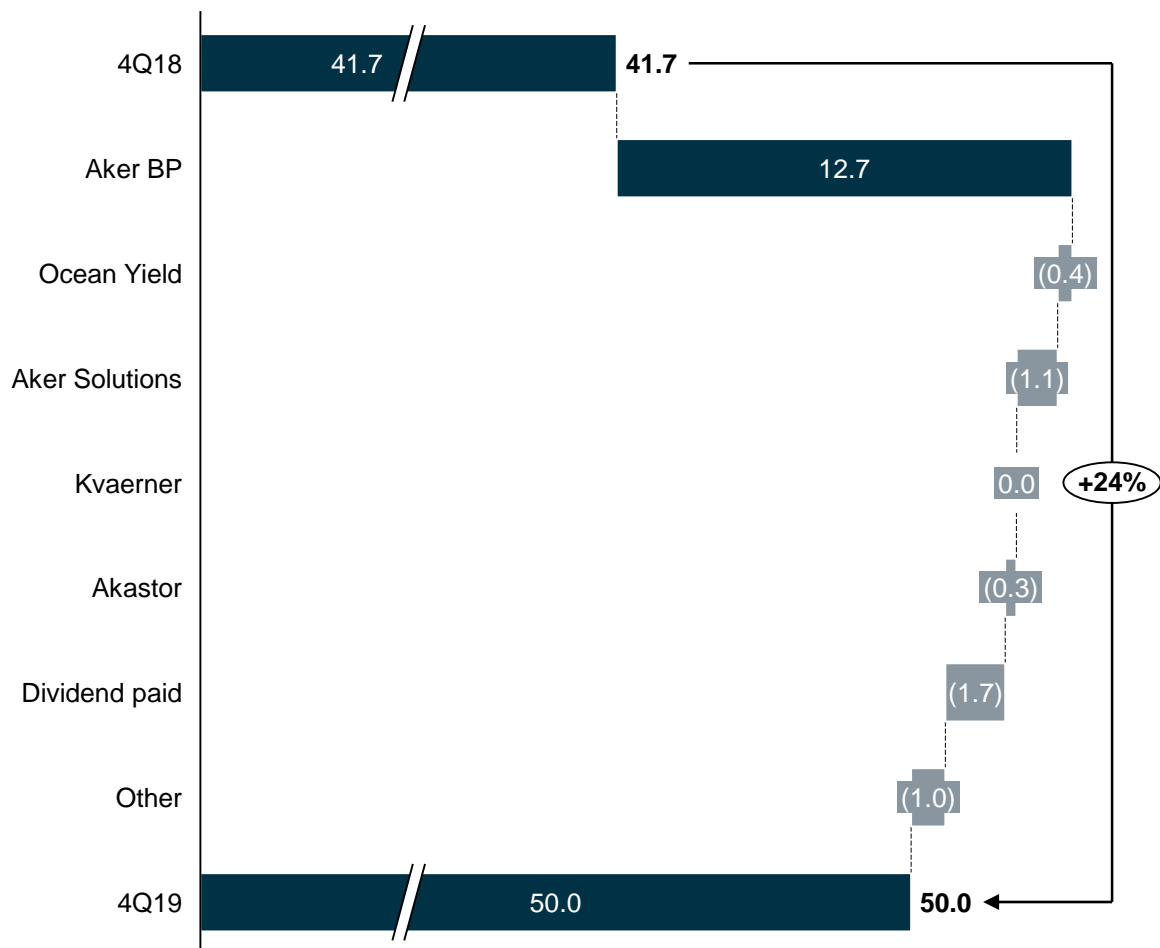


Aker ASA and holding companies

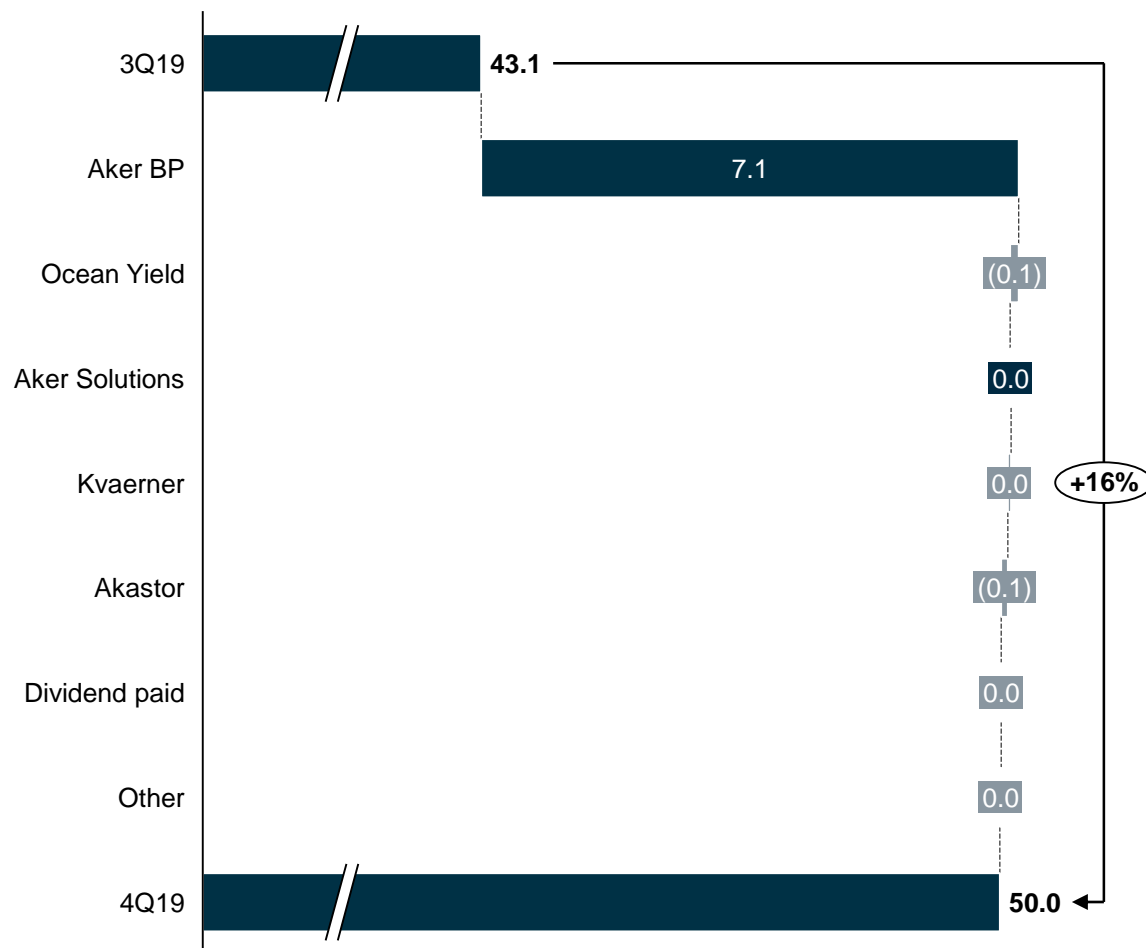
24% return on NAV including paid dividend, 16% return in 4Q



Net asset value change 2019
NOK billion



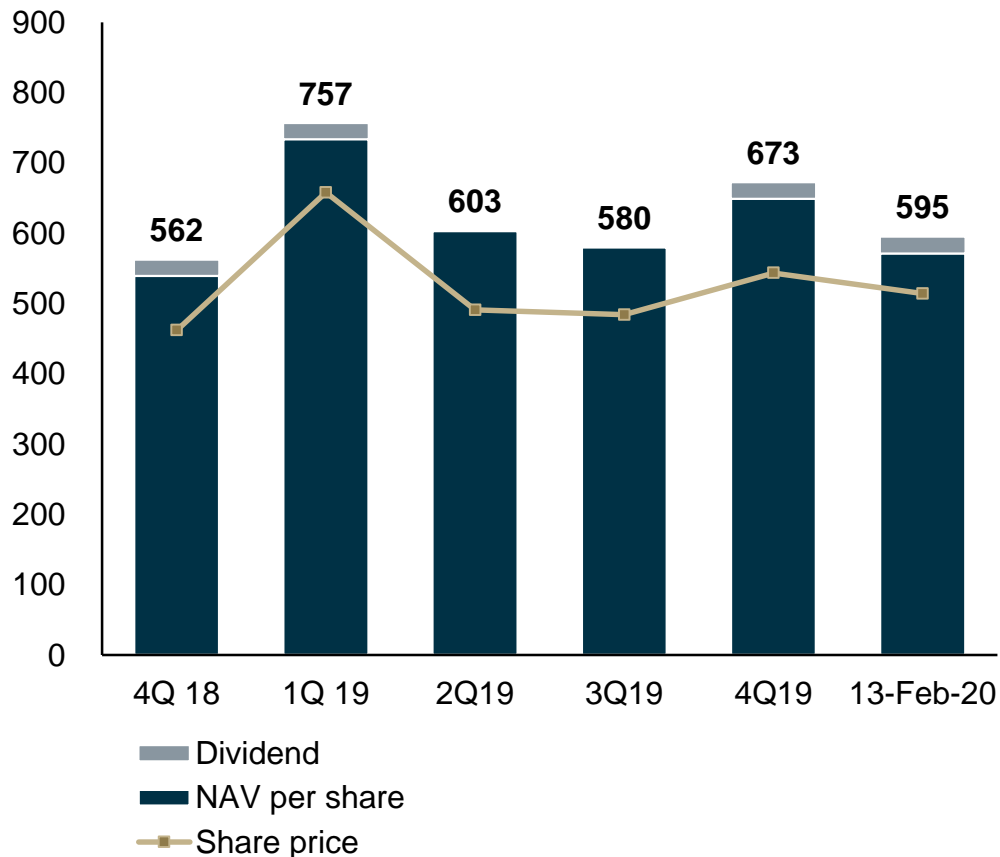
Net asset value change in 4Q 2019
NOK billion



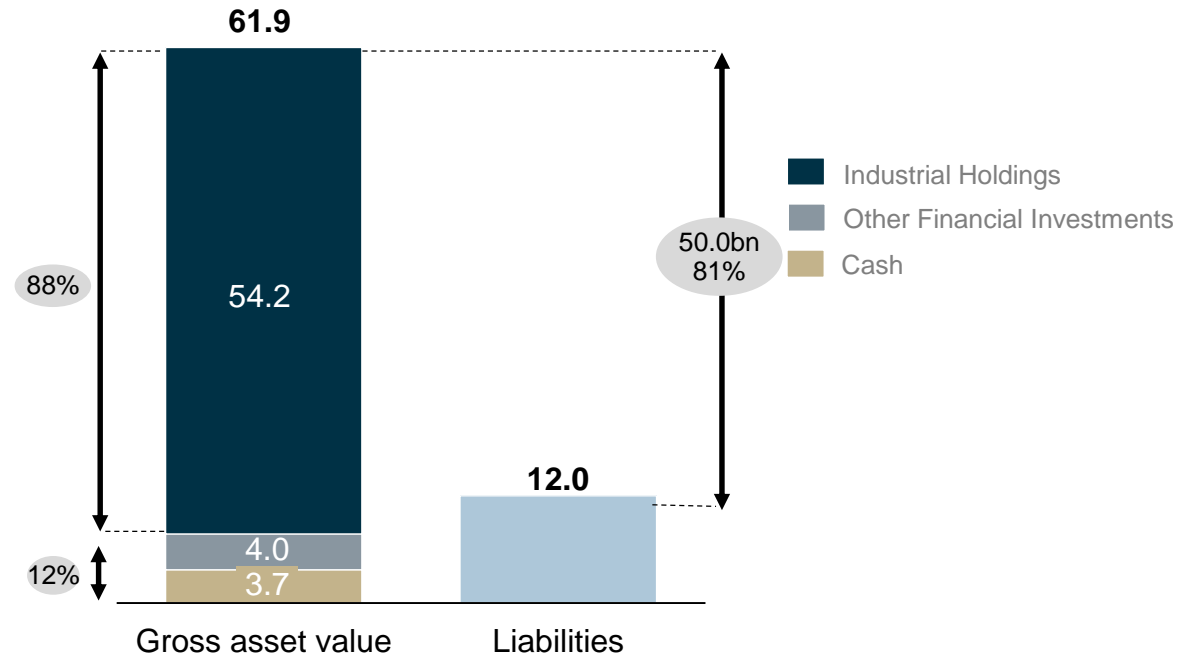
Share price up 23% in 2019 dividend adjusted - strong balance sheet



NAV per share vs. share price
NOK per share



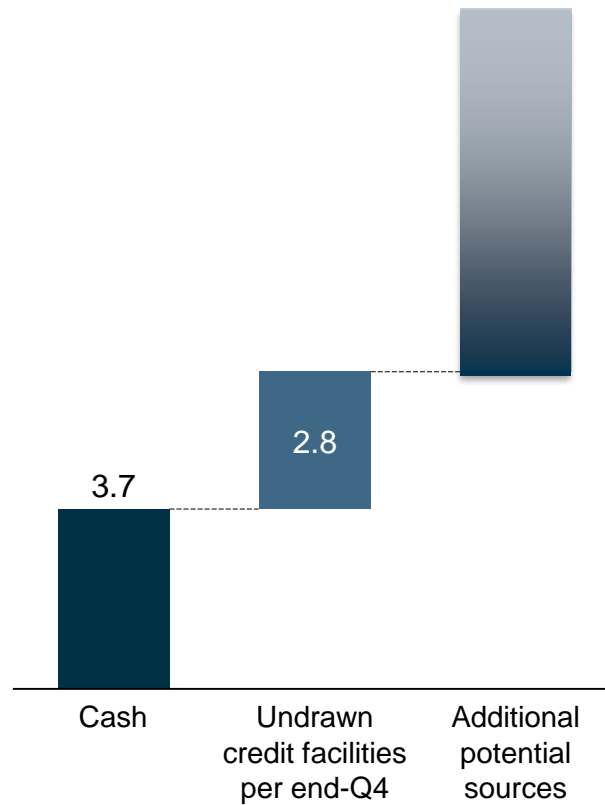
Net asset value composition
NOK billion, per 4Q 2019



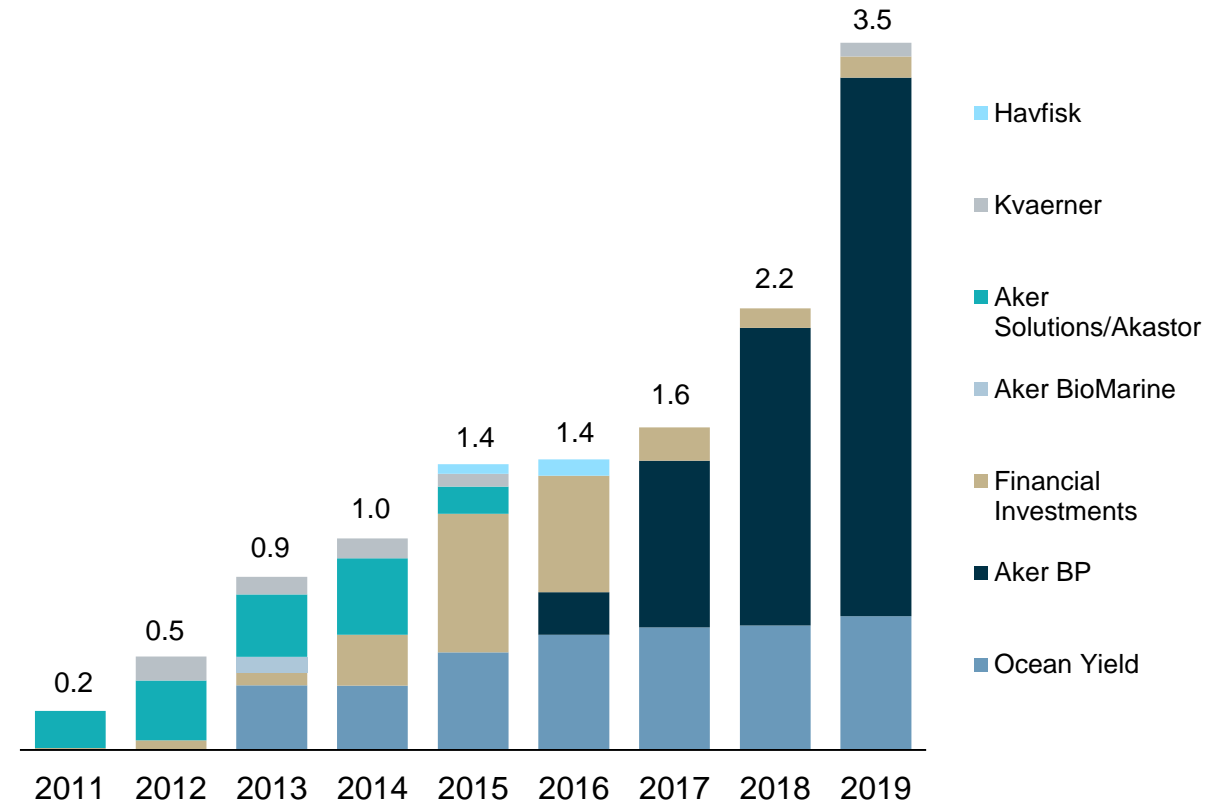
Strong liquidity position - upstream cash of BNOK 3.5 in 2019



Investment capacity potential
NOK billion



Upstream dividend
NOK billion



Aker ASA and holding companies

Portfolio composition



Portfolio composition

NOK billion, per 4Q 2019



Listed investments
Unlisted investments

Industrial Holdings					Financial Investments	
AkerBP	Aker BP	40.0%	41.5	3.7	Cash	
Aker Solutions	Aker Solutions ¹⁾	34.8%	2.3	0.9	Listed financial investments	
AKASTOR	Akastor ¹⁾	36.7%	1.0	0.6	Real Estate Investments ²⁾	
KVERNER	Kvaerner ¹⁾	28.7%	0.9	2.5	Other financial investments ²⁾	
OCEAN YIELD	Ocean Yield	61.7%	5.2			
AKER BIOMARINE	Aker BioMarine ²⁾	98.0%	2.4			
AKER ENERGY	Aker Energy ²⁾	49.2%	0.9			
Cognite	Cognite ²⁾	64.0%	<0.1			
Gross asset value			54.2	7.7		
Net asset value			50.0			

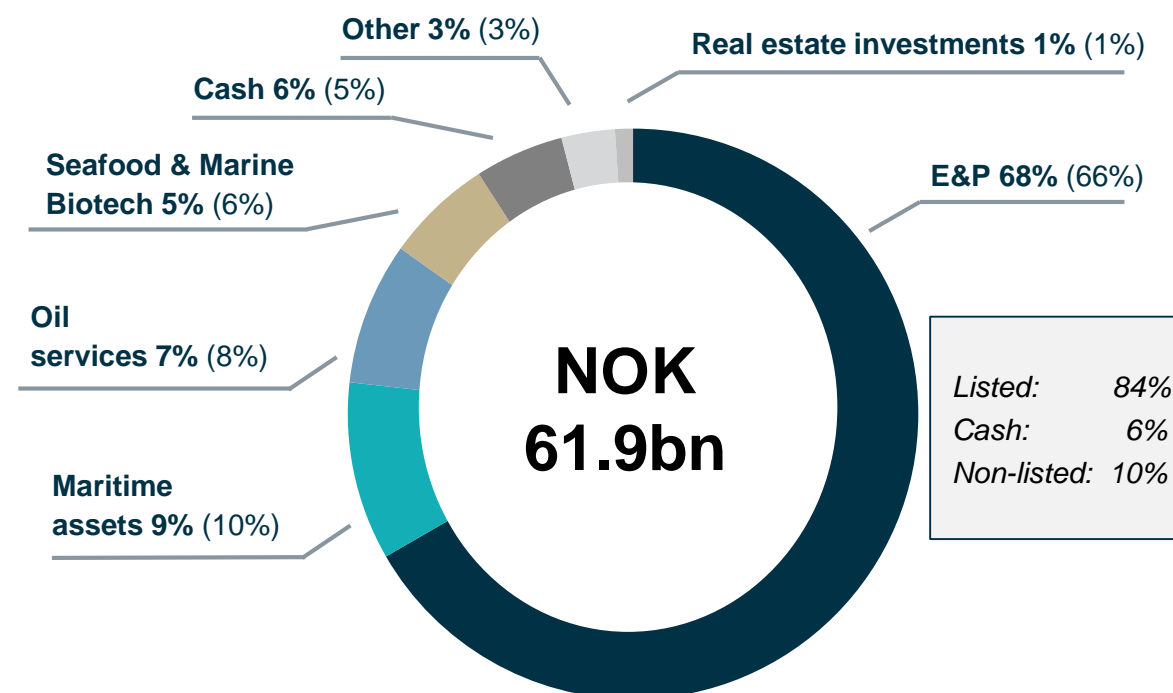
¹⁾Owned partly through Aker Kvaerner Holding, in which Aker has a 70% ownership interest. Additionally, Aker has a direct ownership interest in Aker Solutions and Akastor

²⁾Reflected at book value

14 February 2020

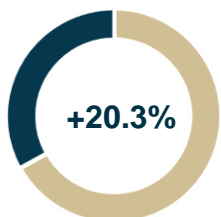
Gross asset value distribution

Per 4Q 2019 (3Q 2019)

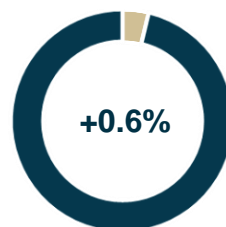


Aker's portfolio of listed Industrial Holdings

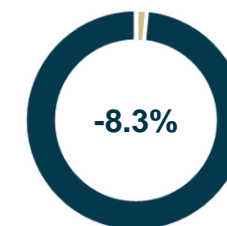
- Share of Aker's GAV in circle color – return in the quarter inside the circle - and key highlights per company



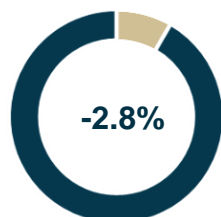
- Successful start-up of the Johan Sverdrup field
- Ærfugl project getting the go-ahead
- First oil at Valhall Flank West
- Upgraded to IG rating
- Successful issuance of USD 1.5 billion notes, at a very attractive price
- Guides for 205-220 kbd production in 2020



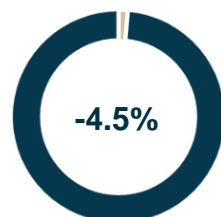
- Focus ahead is to build the backlog
- Won the following contracts:
 - Inspection service contract with Equinor
 - A subsea contract for Ærfugl with Aker BP
 - Vår Energy MMO Contract
 - A development contract with BP's Cypre project



- Positive development in Aftermarket services and Digital Technology services for MHWirth – significant over performance versus plan for 2019
- Newbuilding market continues to be muted but with certain leads
- Seafarer vessel upgrade is on schedule



- Dhirubai-1 option expired
- Successful private placement of NOK 717 million
- Successful placement of NOK 750 million senior unsecured bond
- Acquired 7 vessels in the quarter



- Temporary decline seen in 2020 revenues and profit
- Guides for above NOK 10 billion in revenue in coming years on an identified project funnel of NOK 165 billion
- Signed a NOK 1.5 billion contract with Equinor for the development of Hywind Tampen

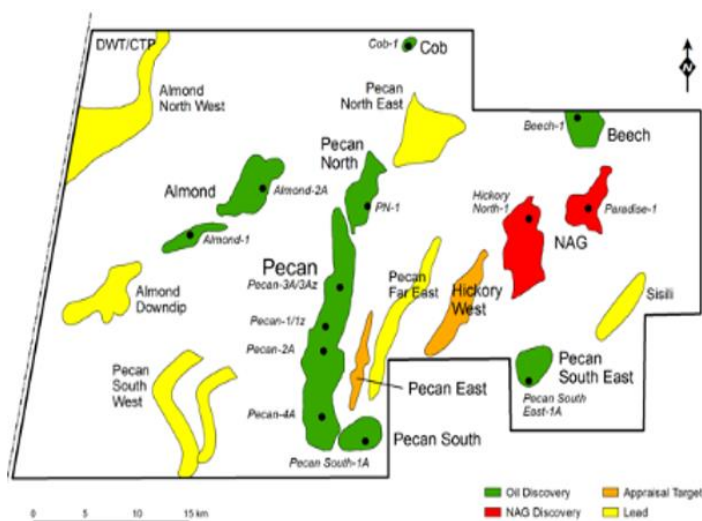
Aker's portfolio of non-listed Industrial Holdings

– These companies are at book value in Aker's accounts – key highlights shown below



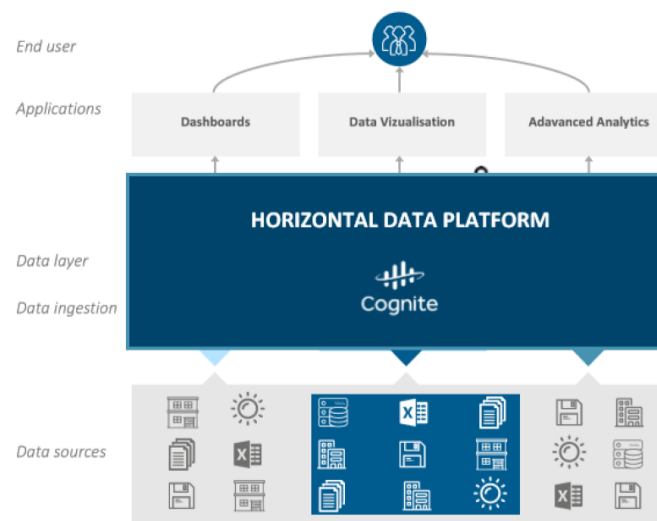
Exploration & Production company in Ghana

- Change of leadership after strategy change
- Change in strategy was positive for the political process in Ghana
- The Petroleum Agreement on the Pecan field development amended just before Christmas
- Next milestone is PDO and FID



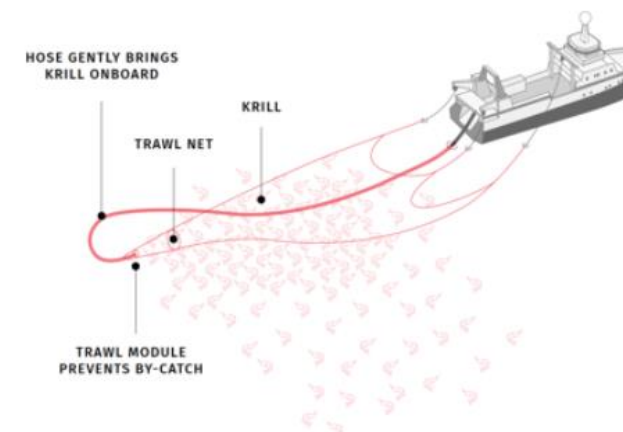
Industrial software and digitalisation company

- Continues to grow fast
 - Approx. 280 employees vs 120 a year ago
 - Fast growing customer base
- Advanced commercial discussions with world leading oil & gas companies
- Offices opened in Austin, Houston and Tokyo
- Work to establish a commercial Joint Venture with Saudi Aramco has started



Integrated biotech company – specialised in krill harvesting and processing

- Revenues and EBITDA starting to benefit from the investments undertaken the past several years
- Operational leverage means revenues can increase 3-4 times faster than costs going forward
- Fully owned and operated fleet, crew, production facility and warehouses
- Very positive results on dogs health through testing of dogs in a high performance setting
- Human protein consumer product market is an additional target



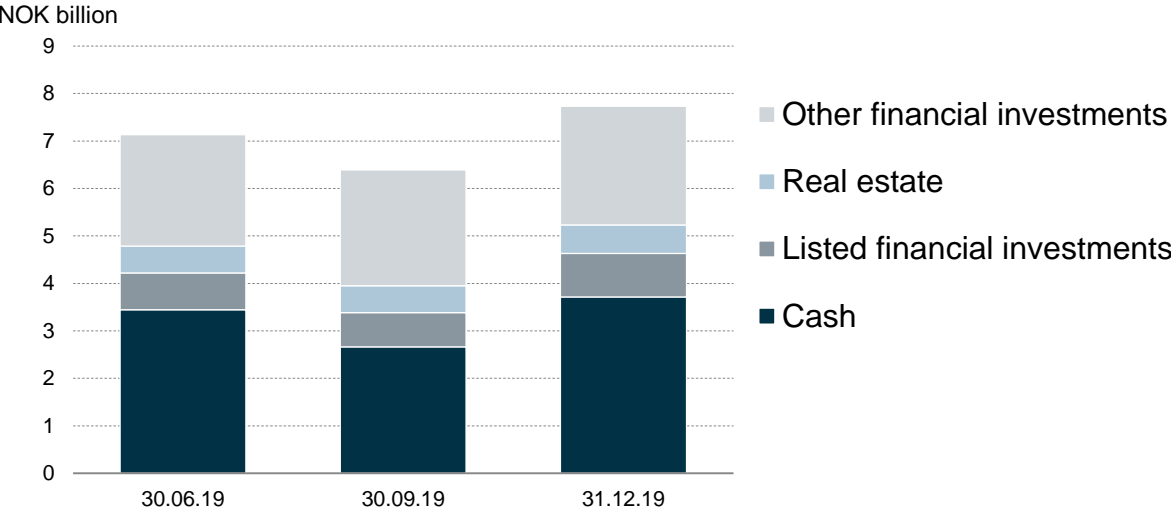
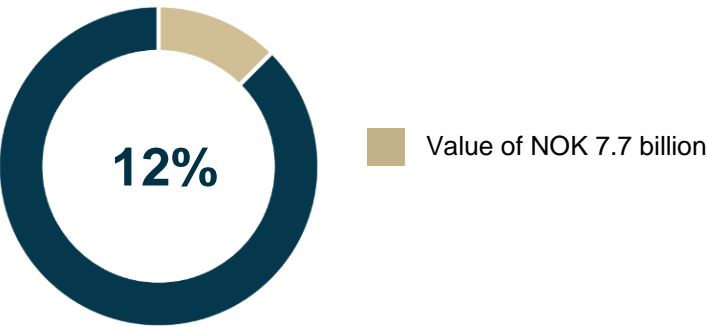
Aker

Financial Investments

Financial Investments Overview



% of gross asset value
(31.12.2019)



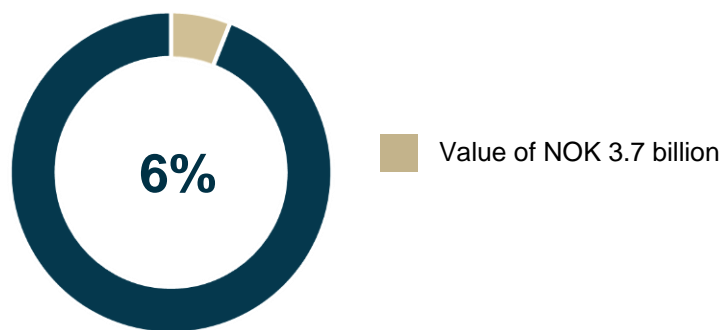
Financial Investments

Cash

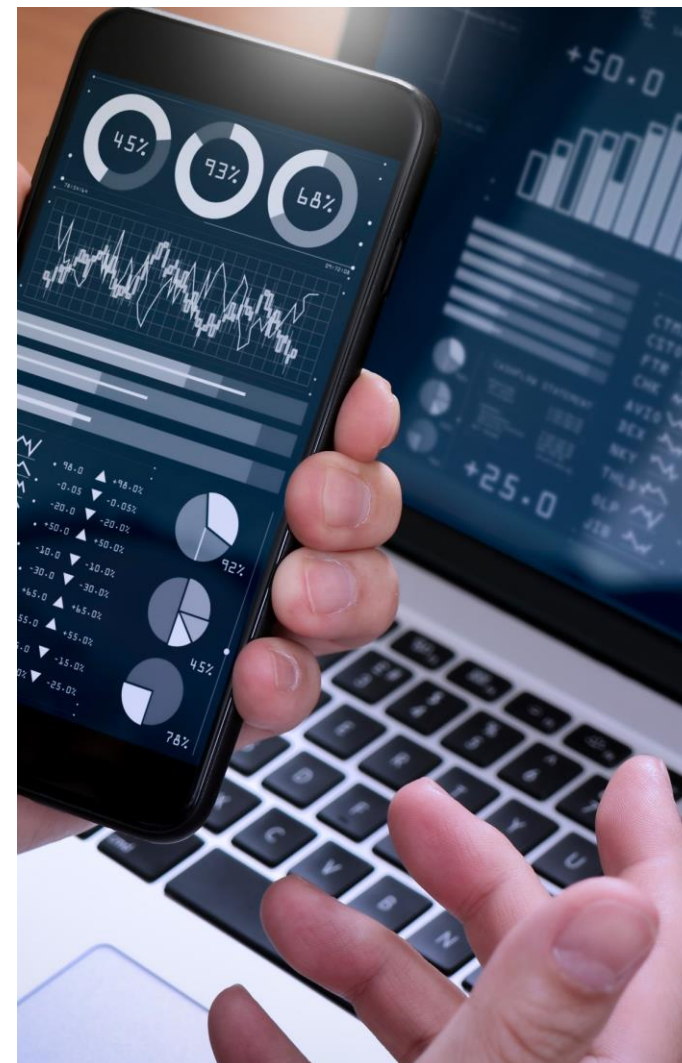


% of gross asset value

(31.12.2019)



- Cash up NOK 1.1 billion in the quarter to NOK 3.7 billion:
 - + NOK 873 million in dividend received in cash
 - + NOK 1 130 million in net proceeds from new and repurchased bonds
 - NOK 622 million invested in Ocean Yield, Abelee and REC Silicon
 - NOK 87 million in net increased receivables from portfolio companies and other
 - NOK 166 million in operating expenses and net interest
 - NOK 73 million in net other cash movements and f/x adjustments
- Total liquidity reserve of NOK 6.6 billion, including undrawn credit facilities.

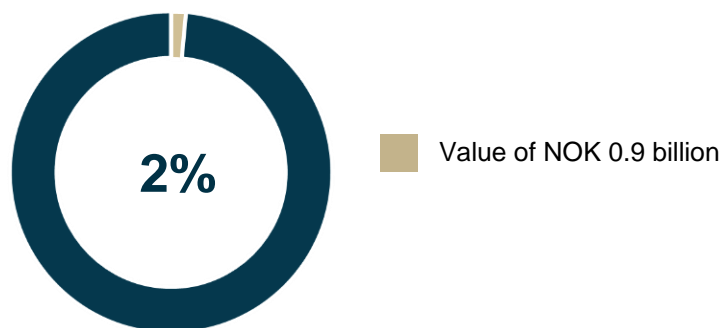


Listed financial investments



% of gross asset value

(31.12.2019)



- Acquired a 23 per cent ownership interest in REC Silicon ASA for NOK 85 million. Value increased to NOK 172 million as at end of Q4.
- Divestment of shares in Cxense for NOK 20 million.
- Value increase of Philly Shipyard of NOK 29 million.
- Dividend income from AMSC of NOK 22 million (shares and TRS).



Aker's investment

NOK million	4Q 18	3Q 19	4Q 19
Philly Shipyard	203	280	309
AMSC (excl. TRS)	385	383	380
Solstad Offshore	101	41	57
REC Silicon	-	-	172
Other	13	20	-
Total value	701	723	917
AMSC TRS*	(32)	(28)	(41)

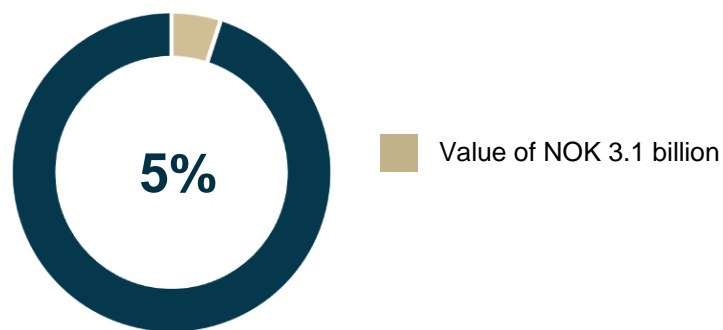
*) Included in «interest-free liabilities» if negative value and in «other financial investments» if positive value.

Real estate and other financial investments



% of gross asset value

(31.12.2019)



- Other financial investments mainly consist of receivables against Aker BioMarine and Estremar Invest, airplanes, and unlisted share investments.
- NOK 95 million invested in Abelee and investment in Align written down by NOK 59 million.
- Loan issued to FP Eiendom increased by NOK 35 million.



Aker's investment

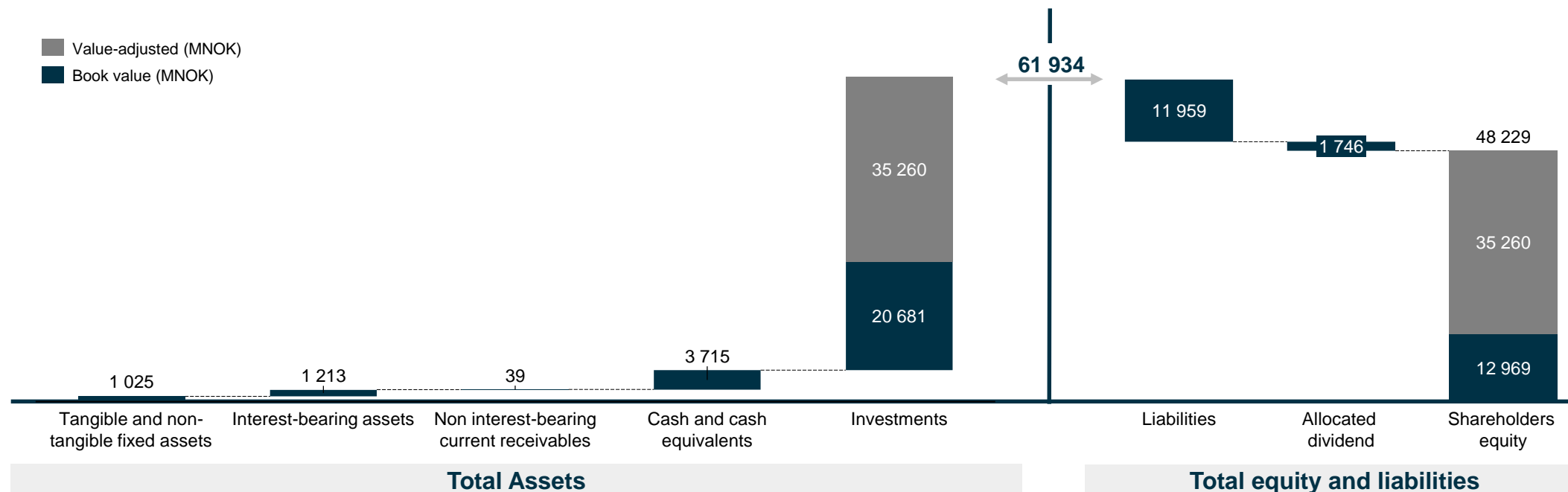
<i>NOK million</i>	4Q 18	3Q 19	4Q 19
Real estate	568	568	603
Other financial investments	1 860	2 437	2 498
Total value	2 428	3 005	3 101

Aker

Financial Statements

Balance sheet at 31.12.2019

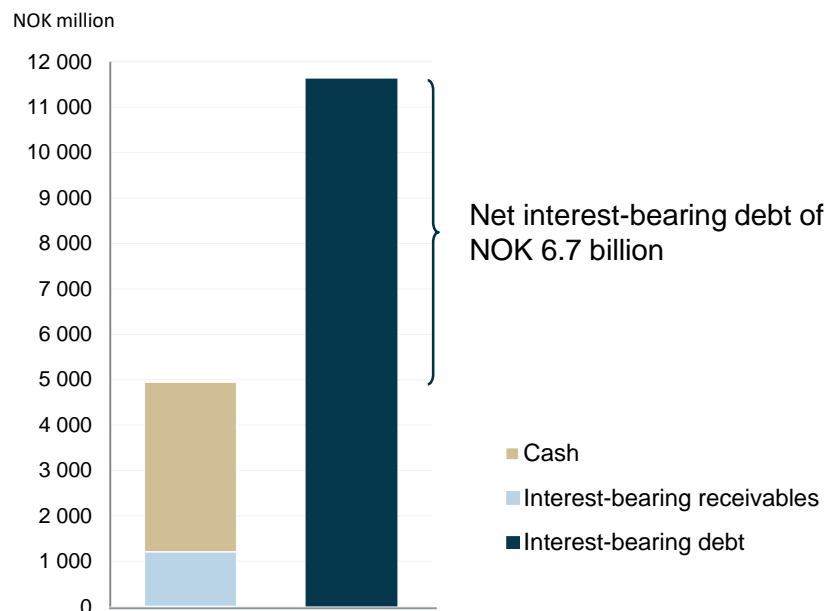
(after dividend allocation of NOK 23.50 per share)



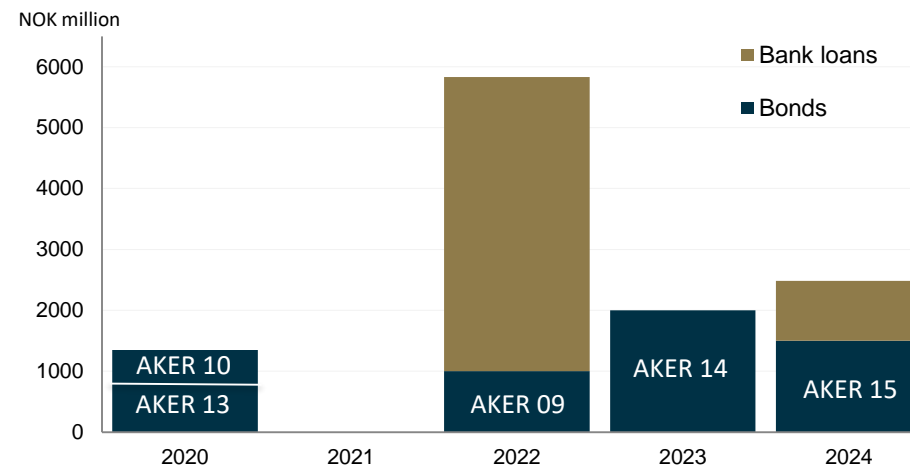
Main changes in fourth-quarter 2019
<ul style="list-style-type: none"> Cash holdings increased to NOK 3.7 billion. Book value of investments increased by NOK 415 million, mainly due to participation in Ocean Yield equity issue. Increase in fair value adjustment of NOK 6.2 billion, mainly explained by value increase of Aker BP investment, partly offset by value reduction of Ocean Yield. Issuance of the new NOK 1.5 billion AKER15 bond, and partial repurchases of AKER10 and AKER13 bonds of in total NOK 350 million. Dividend allocation of NOK 23.50 per share, NOK 1 746 million in total.

	Book value	Value-adjusted
Equity (MNOK)	12 969	48 229
Equity ratio	48.6%	77.9%
Equity per share	NOK 175	NOK 649

Interest-bearing items as of 31.12.2019



For details on interest-bearing items and loan guarantees, see: <https://www.akerasa.com/Investor/Treasury>



Average debt maturity is 2.9 years

Financial Covenants	Limit	Status at 31.12.2019
i Total Debt/Equity - Aker ASA (parent only)	< 80%	46%
ii Group Loans to NAV or Group Loans	< 50% < NOK 10 bn	2.1% NOK 1.0 bn

Income statement



<i>Amounts in NOK million</i>	4Q 2018	3Q 2019	4Q 2019	Year 2018	Year 2019
Sales gains	-	-	-	194	-
Operating expenses	(58)	(67)	(64)	(254)	(267)
EBITDA	(58)	(67)	(64)	(60)	(267)
Depreciation and impairment	(5)	(6)	(8)	(18)	(25)
Value change	(628)	(233)	(63)	(383)	(435)
Net other financial items	410	410	847	1 927	2 886
Profit before tax	(281)	104	711	1 467	2 159



APPENDIX

Setting the ESG agenda through active, responsible ownership



Environmental



We are committed to being part of the solution

- Using our role as an active, responsible owner
- Be a driving force to reduce negative environmental impact from operations of our portfolio companies
- Making the NCS a benchmark for safe, sustainable and profitable oil and gas production
- The Aker Group will soon report in accordance with the recommendations by the Task Force on Climate-Related Financial Disclosures, or TCFD

Social



We are committed to our employees and communities

- We invest in health and wellness of our employees
- We are committed to supporting and having a positive impact on our local communities, e.g. through Aker Scholarship and Stiftelsen VI
- Building on the “Aker model”: 100-year history of collaboration between management, trade unions, employee representatives and the main owner
- Zero tolerance for discrimination, harassment and degrading treatment of employees

Governance



We are committed to be an example of good governance

- Based on best practice recommendations from Oslo Stock Exchange and NUES
- Code of Conduct as governing document with expected alignment throughout the portfolio
- Board of Directors reviews risk regularly, including environmental and climate-related risks
- Union representatives are represented in Aker's boardroom and in the board rooms of all portfolio companies


Continuous commitment to ESG setting the stage for the future






Centre for the Fourth Industrial Revolution (CFIR) Norway






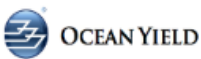
Leading low carbon – low cost E&P operator





Targets growth in low carbon and renewable energy: 20/25/30





Modern fleet with low carbon footprint





Sustainable fishing operations and promoting healthy lifestyle






Industrialising and reducing costs for industry-wide renewable solutions






Using real-time data to improve industry's accuracy, efficiency and performance





Raising the capacity of the oil and gas sector in Ghana in the long-term





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