

Agenda



- Status and outlook
 - Øyvind Eriksen, President and CEO
- Financials 4Q 2011
 - Trond Brandsrud, CFO
- Q&A

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Fourth quarter 2011

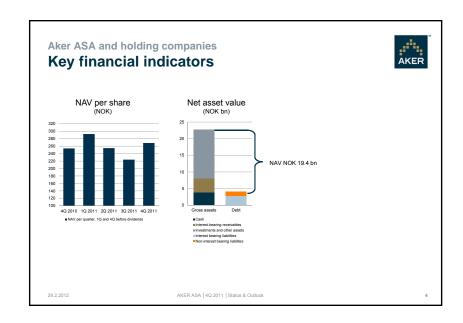
Highlights

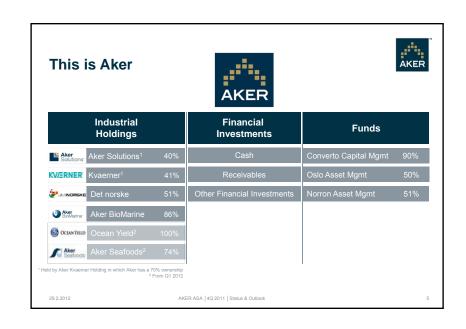
Net asset value: NOK 19.4 billion

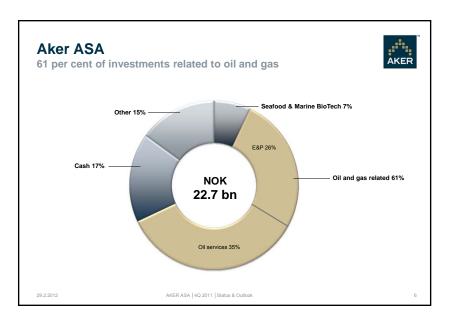
- Industrial holdings
 - · Solid operational performances in the fourth quarter
 - · Det norske's value increased on Johan Sverdrup oil discovery
 - Consolidation of shipowning assets into new entity: Ocean Yield AS
- Financial investments
 - Acquisition of 90,000 square meters of land for development at Fornebu for NOK 780 million
 - Received NOK 2.9 billion from Aker Drilling sale
- Funds
 - Converto Capital Fund nearing completion
- Financial key figures
 - Board dividend proposal: NOK 11 per share (4% of NAV)
 - 86% value adjusted equity ratio, before dividend allocation
 - NOK 4.0 billion in cash and NOK 2.7 billion in gross interest-bearing debt

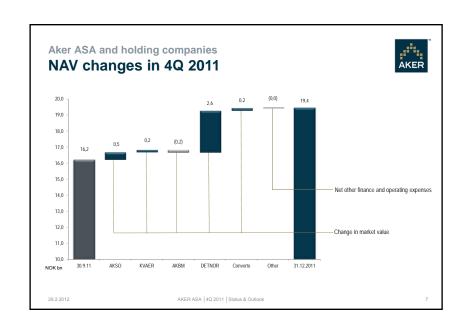
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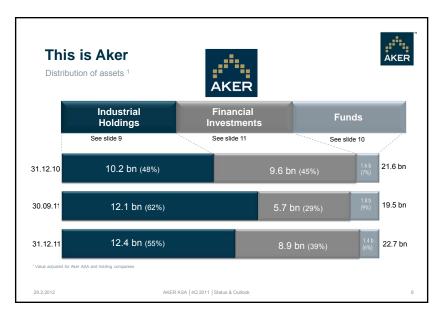
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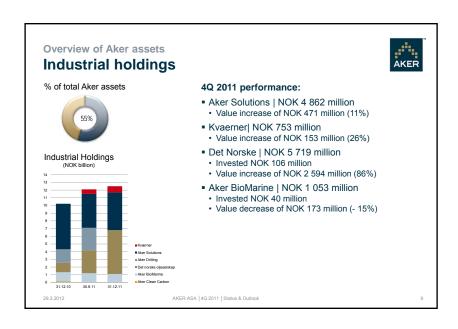


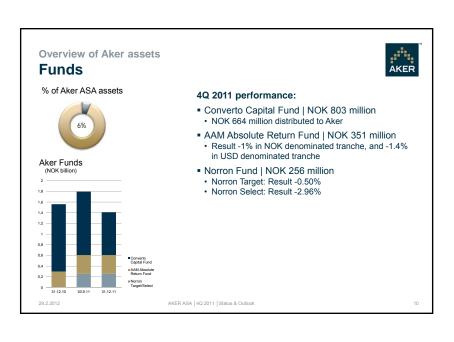


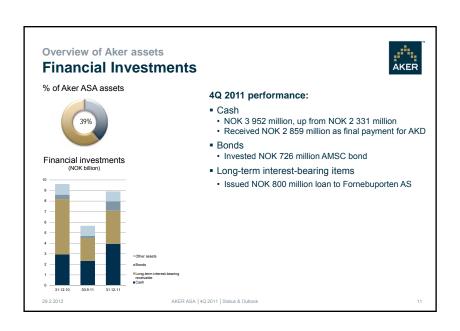














Industrial holdings

Aker Solutions

Global oil services company providing services, technologies, product solutions and field life solutions



Investment value of NOK 4.9 billion

% of gross asset value

Key events

- Improved subsea operational performance in Brazil
- · Good execution in most business areas
- Strong market outlook, high activity in all business areas
- Order intake of NOK 7.9 billion, order backlog NOK 41.4 billion
- Q4 results well received by capital market
- Aker will receive NOK 301 million in proposed dividend

Aker's agenda

- Manage capacity and risk in portfolio to capture strong market growth
- Facilitate organic growth and M&A to expand offerings and positions in key markets
- Continue to support improvements in quality, project execution and organization

Key figures *	4Q10	4Q11	2010	2011
Revenues EBITDA	9 794 808	11 600 1 047	33 365 3 308	36 474 3 445
Backlog			38 528	41 449

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Industrial holdings

Kvaerner

Specialized EPC company focused on realizing some of the world's most demanding projects as the preferred partner



Investment value of NOK 0.8 billion

% of gross asset value

Key events

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- Order intake of NOK 1.1 billion, order backlog NOK 10.0 billion
- High bidding activity, strong market outlook Q4 results well received by capital market
- Aker will receive NOK 77 million in proposed dividend

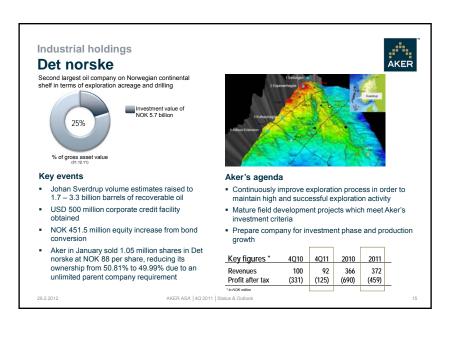


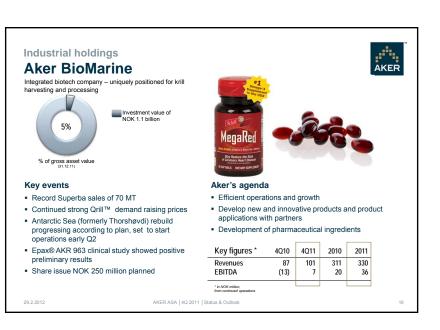
Aker's agenda

- Leverage competitive advantages and partnership opportunities to capture high growth in home market
- Continue to develop competitive delivery models and win projects in targeted international markets
- Deliver stable performance, despite uncertainties and inherently cyclical market

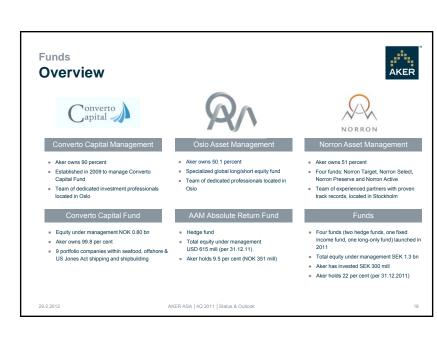
Key figures *	4Q10	4Q11	2010	2011	
Revenues	3 932	3 004	13 209	13 295	
EBITDA	145	249	488	1 073	
Backlog			12 435	10 046	

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Funds

Converto Capital Fund

4Q 2011 highlights

- Aker Seafoods/Norway Seafoods
 - Proposal to distribute NWS shares to AKS shareholders, OTC listing
 - AKS will be transferred to Aker's Industrial holding portfolio in 1Q 2012
- Aker Philadelphia Shipyard
 - USD 400 million contract with Exxon Mobil-owned SeaRiver Maritime for building of two Aframax tankers
- American Shipping Company (AMSC)
 - AMSC extended the bond loan's term by six years to February 2018
 - Converto's 76 percent stake in AMSC bond sold to Aker
- Aker Floating Production
 - Boards of Aker and Aker Floating Production approve merger, conditional upon third party consent



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Ocean Yield - rigged for growth



OCEAN YIELD

- Aker has been working with a new structure for Aker's marine assets
- The new company, Ocean Yield, is now established and is ready for growth and expansion
 - · A defined structure under implementation
 - · A Board of Directors in place:
 - Chairman: Svein Aaser
 - Directors: Kjell Inge Røkke, Tom Grøndahl, Trond Brandsrud, and Katrine Klaveness
 - An experienced CEO recruited, Lars Solbakken, formerly with Ship Finance and Norwegian Car Carriers
- The company's strategy is to build a portfolio of attractive assets with solid contracts towards bankable counterparties, securing a strong and stable cash flow enabling a competitive yield to shareholders
- The portfolio will consist of marine assets with focus on offshore vessels
- IPO or stock exchange listing to be considered to enable growth

Ocean Yield - asset portfolio American Shipping Aker Wayfarer Geco Triton Dhirubhai-1 Company Bareboat charter Exposure through · Bareboat charter Charter agreement with Aker Solutions with Western Geco with Reliance to bond investment to (Schlumberger) to to 2020 2018 10 product tankers on long term lease to OSG Dec 2015 AKER ASA | 3Q 2011 | Status & Outlook 07.11.2011

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Fornebuporten

- Aker entered an agreement with Fornebu Utvikling ASA to acquire 90,000 square meters of land plot for development at Fornebu for NOK 780 million
- Fornebuporten AS has been established to manage and develop the area
- The company secured a NOK 440 million bank mortgage facility on the estate in the first quarter
- Aker's Board on 28 February approved the acquisition of a combined retail and office building at Fornebu for NOK 185 million





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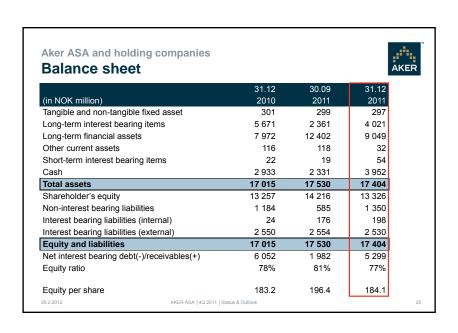


Aker

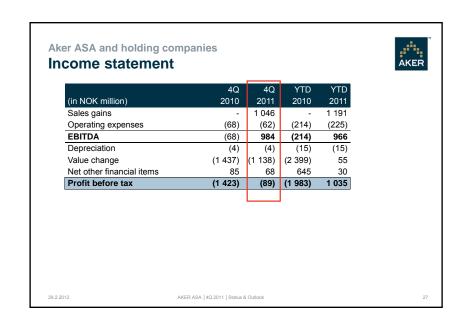
Financials

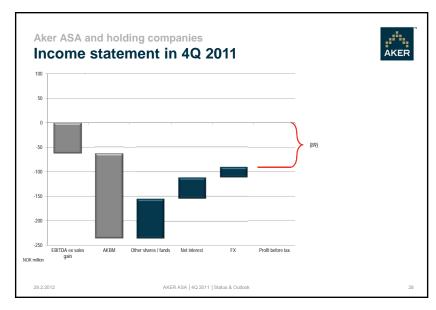
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